



Office for  
Nuclear Regulation

# Thinking outside the box:

Lessons and experience that the major accident hazard and nuclear sectors can learn from each other

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# GB's Office for Nuclear Regulation (ONR)

ONR is an independent statutory body

Formed in April 2014 on the commencement of the Energy Act 2013

Formerly agency of Health & Safety Executive (HSE)

Began as Nuclear Installations Inspectorate in 1960

Close liaison with other GB regulators in the sector (particularly HSE and the environment agencies)



Nuclear safety  
Nuclear site health and safety (incl COMAH)  
Nuclear security  
Nuclear safeguards  
Transport of radioactive materials

# Presentation

- History
- Challenges
- Similarities and differences
- Key messages

**What's in the box stays in the box, but...  
...what happens if it gets outside?**



# When it goes wrong...on major accident hazards sites



Flixborough  
1974



Buncefield  
2005



Bhopal  
1984



Texas City  
2005

# When it goes wrong...on nuclear sites



Windscale  
1957



Chernobyl  
1986



TMI-2  
1979



Fukushima-Daiichi  
2011

# Similarities between major hazard and nuclear sectors

- Permissioning regimes in GB
- Generally high hazard low risk
- Risk profiles vary across the nuclear industry
- Inward and outward looking?
- Learning opportunities between major hazards and nuclear sites

## Risks to keeping it in the box:

- Human factors (incl. complacency)
- Ageing assets
- Threats (cyber security, terrorism)
- ***External hazards***

## Consequences of accidents:

- Human
- Environmental
- Financial
- ***Reputational***



# External Hazards 1 – Impact of climate change

Tropical storm Martin; France - 1999



Japanese earthquake and tsunami - 2011



Hurricane Harvey;  
Texas - 2017



# External Hazards 2

- Common cause of failure in flooding events – loss of power to site
- Root/underlying causes;
  - Poor design
  - Poor siting
  - Failure to provide adequate redundancy of essential systems
- Exacerbated by climate change
- Post-Fukushima stress tests now need reconsidering 10 years down line?

# Generalised differences between major hazard and nuclear sectors

- Design issues
- Examination, inspection, maintenance, testing
- Hazard v risk
- GB regulatory regime – Safety Assessment Principles v Control of Major Accident Hazards Regulations 2015
- Safety case v safety report (GB regime)
- Regulatory interactions

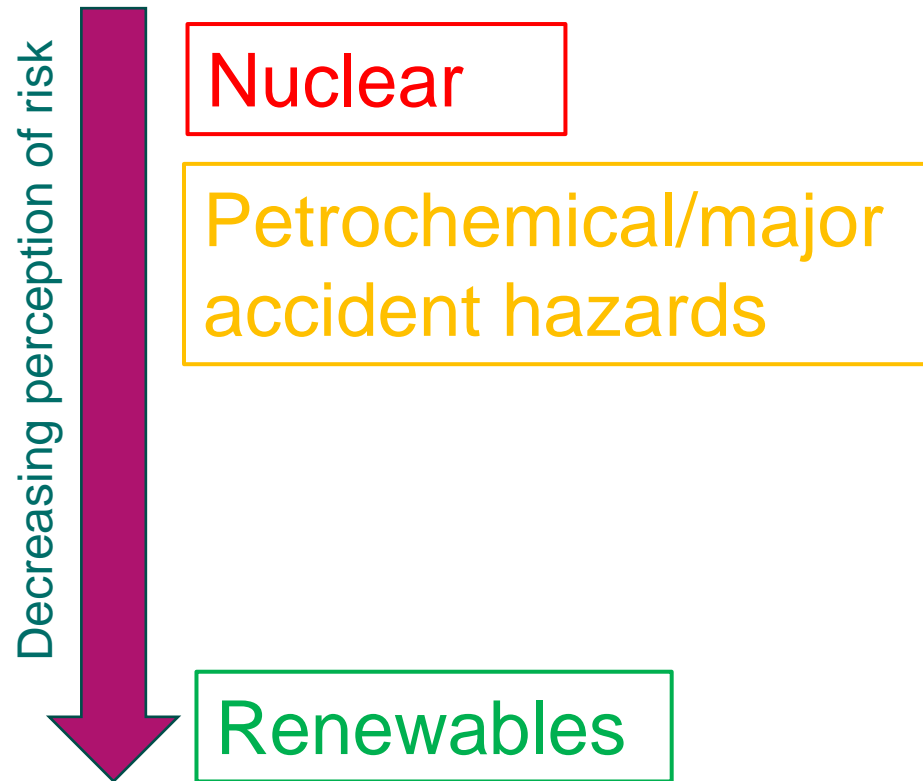
# Reputational risks 1

## Deny/defend or openness/transparency?

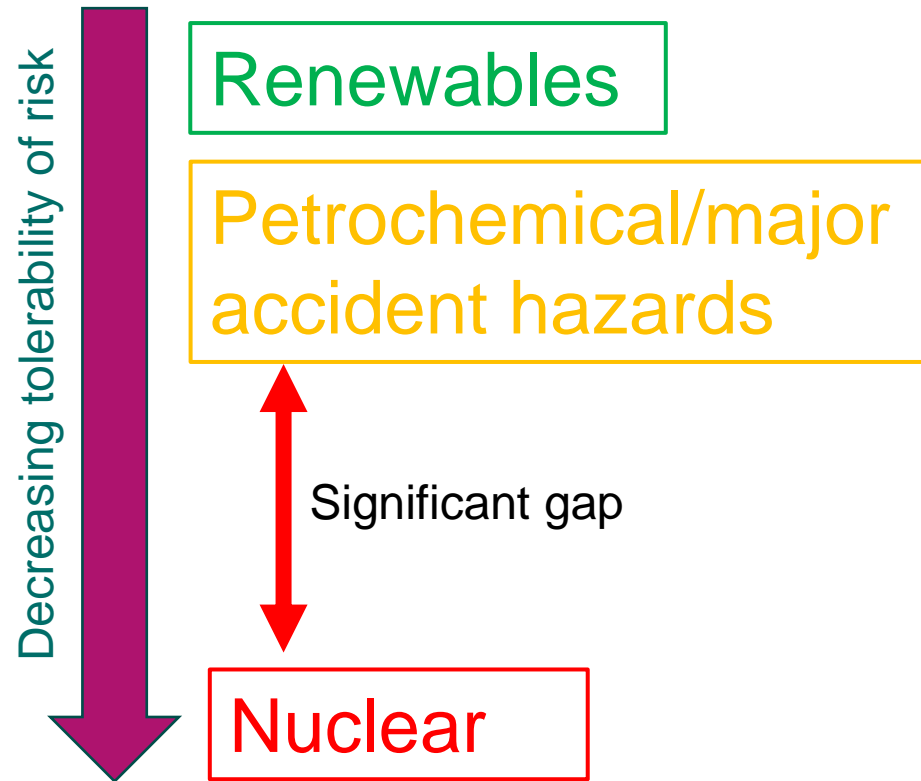
- Nuclear industry originally cloaked in secrecy
- WMD was original goal
- Rapid expansion post-WW2
- Public trust
- Civil nuclear industry transition to transparency

# Reputational risks 2

- Public perception of risk



- Public tolerability of risk



# Reputational risks 3

## Sayano-Shushenskaya hydroelectric plant 2009



- 75 fatalities
- Extensive oil/PCB contamination of Yenisei River
- Any media coverage or reputational repercussions?

# Key messages

- Balance hazard, risk and consequence
- Avoid self referencing
- Regulating innovation/new technology
- Plan early for decommissioning
- Tolerability/perception of risk

## ...and finally

- *What can major accident hazard sector learn from nuclear?*

## **Resilience and defence in depth for climate change**

- *What can nuclear learn from major accident hazard sector?*

## **Seek operational experience from the major accident hazard sector**



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# Thank You – Questions?

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